

**MINUTES OF THE MEETING OF
THE BOARD OF DIRECTORS OF CILEx REGULATION LIMITED (CRL)
HELD ON 16 MAY 2025**

Present:

Jonathan Rees (Chair), Helen Astle, Alice Belcher, Douglas Blackstock and Patricia White

In attendance (CILEx Regulation):

John Barwick, Chief Executive Officer
Simon Blandy, Director of Regulation
Jonathan Levack, Director of Policy & Governance
Gerard McCarthy, Finance Manager

Duncan Smith and Andrew Dean, Mercer & Hole – Auditors (Item 9)

Note: the formal meeting had been preceded by a private Board discussion.

Note of the private discussion (not for publication)

[REDACTED]

[REDACTED]

[REDACTED]

1 Welcome and Apologies

The Chair opened the meeting and welcomed everyone. All Board Members were present.

2 Declarations of Interests

None.

3 Minutes of previous meetings

The Board received and **APPROVED** as a correct record the minutes of the meeting on 15 April 2025.

The Board reviewed the Action Log and noted that all outstanding actions had been picked up on this agenda.

4 Chair's Update

The Chair provided an update to the Board on the following matters:

- Recruitment is ongoing with Starfish for the recruitment of NED Lay Board member and Lay member of Strategic Risk Committee.. The Chair noted that there had been good interest in the roles. Shortlisting and final interviews are scheduled for late June 2025.
- Invitation to a meeting of legal services regulators with the Minister of State for Legal Services, Sarah Sackman KC MP, to discuss how regulation can support the legal services sector to contribute to economic growth. The Chair confirmed he would attend on behalf of CRL.

5 Annual review of governance framework including IGR compliance

The Board **NOTED** the Annual Review of Governance Framework and **AGREED** to the governance changes proposed.

6. Annual Cycle of Business

The Board **NOTED** the annual cycle of business. There was a request to move the date of the September Board meeting to September 30th.

7. Any other Business

None.

8. Response to Legal Services Board Statement of Policy

This minute is not for publication on the basis it contains commercially sensitive information.

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[illegible]

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10. 2025 – 2026 Resourcing Strategy

This minute is not for publication on the basis it contains commercially sensitive information.

[REDACTED]

11. 2026 Draft Budget and PCF Modelling

This minute is not for publication on the basis it contains commercially sensitive information.

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