11.00 ANNUAL CYCLE OF BOARD BUSINESS

	Lead	Feb	April	May	July	Sep	Dec
	Le	Ľ	Ap	Σ	٦L	Š	Ď
Standing Business		<u> </u>		I		<u> </u>	
Apologies		х	х	х	х	х	Х
Declarations of Interest		х	х	х	х	х	Х
Minutes and Action Log		х	х	х	х	х	Х
Chair's Update		х	х	х	х	х	Х
CEO Report / DoG Report/ DoR Report		х	х		х	х	Х
Strategy, Performance & Risk		х	х		х	х	Х
Cttee Chair(s) attendance					ALC	PCP/ DT	SRC
Annual Cycle		х	х		х	X	х
AOB		х	х		х	х	х
Strategy						I	
Access to Justice & Consumer Empowerment Strat Objective	DoG					х	
Standards & Public Trust Strat Objective (including	DoR						х
enforcement and supervision)							
Independence & Sustainability Strat Objective	CEO					х	
Authoritative, inclusive & Capable Strat Objective (including EDI Strategy)	DoG			х			х
Business Plan and Strategic Objectives review	All					х	
Comms and Engagement Strategic Review	DoG				х		
HR Strategy Review	CEO			х			
Annual Board Strategy discussions/ away day	All			х			
Budget and Finance		•					
Quarterly Outturn	FM	Q4		Q1		Q2	Q3
Draft Budget incl. unit costs	FM			х	х		
Final Accounts and Auditors Report	FM			х			
PCF, compensation fund application and other fees review	FM				х		
Governance					-	_	-
Annual Review of Risk Appetite	CEO	х					
Annual Review of Governance Framework	DoG			х			
Annual Complaints and Compliments	DoR			х			
Board Evaluation Self-Assessment	DoG			х			
IGR compliance	DoG			х			
Annual Reports of Committee etc.	DoR				х		
Education & Standard	S						
Annual Education Report	DoG	х					
AML Annual Report	DoR					х	