

Meeting of the Board of Directors of CILEx Regulation Ltd on

Tuesday 30 September 2025

In person: University of Law, Moorgate Campus,
2 Bunhill Row, London, EC1Y 8HQ

Becky Mckune
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John Barwick
Chief Executive Officer

AGENDA

09:00 – 09:45 Session 1 - Private Discussion				
09:45 Session 2 - Public Session				
ITEM No.	ITEM/ PAPER	ACTION	LEAD	TIME
WELCOME & INTRODUCTIONS				
1.	Apologies			09:45
2.	Declarations of interest	N	Chair	09:45
3.	Minutes of previous meetings and Action Log 03.01 Draft Board Minutes 03.02 Action Log 03.03 Draft Minutes Admissions and Licensing Committee (NOT FOR PUBLICATION)	A	Chair	09:50
4.	Chair's update (<i>oral report</i>)	N	Chair	09:55
5.	Chief Executive's Report 05.01 2025 Corporate Plan Deliverables Report 05.02 Strategic Risk Register 05.03 RPA Action Plan 2025 05.04 05.05 Performance Data for BSC 05.05 Board KPI Data Q2	D/N	CEO	10:05
Break 10:30 – 10.40				
6.	Reports from DT and PCP 06.01 Report from the DT (private) 06.02 Report from the PCP (private)	N	Angela Hesketh Lisa Haythorne	10:40
7.	Business Plan and Strategic Objectives Update	N	CEO	11:10

8.	Director of Regulation's Report 08.01 CRL AML Supervision Report 2024 – 2025 (private)	N	DoR	11:30
9.	Director of Policy and Governance's Report	N	DoPG	11:40
10.	Consultations update 10.01 Standalone Litigation Rights 10.01.1 Analysis of Stand Alone consultation responses 10.02 First Tier Complaints Handling 10.02.1 Analysis of FTCH consultation responses	A	DoPG	11:50
11.	EDI Strategy 11.01 CRL EDI Strategy 2025 – 2027 (private) 11.02 Draft Diversity Report 2025 (private)	D/A	DoPG	12:00
12.	Annual Cycle of Business	N	All	12:15
13.	AOB	D	All	12:20
Private Session				
14.	Board Evaluation and Succession Planning 14.01 Board Evaluation Report 14.02 Succession Planning	A	Chair/Do PG	12:25
15.	Finance Update 15.01 August Management Accounts 15.02 CRL Reserves Policy	N	FM	12:30
16.	PCF Consultation Paper 16.01 Summary of PCF Consultation Responses 16.02 Draft PCF Application 16.03 Draft Compensation Fund Application 16.03.1 Appendix A to CRL CF Exemption Application	D/A	CEO	12:45

Key to Actions

A = Approval;
D = Discussion;
N = Noting

Extract Governance Transparency Policy:

The Board may consider it justifiable for all or part of papers and minutes to be excluded from publication on grounds that they:

- a) are commercially sensitive;
- b) include legal or other professional advice on sensitive or confidential matters;
- c) involve matters concerning a named individual, an individual who can be identified or who has a reasonable expectation that the matter will remain confidential;
- d) contain personal data;

- e) include discussion of risk that might be exacerbated by publication;
- f) relate to emerging strategy or policy.

Schedule of Future Meetings & Telecons

Date	2025 Name of Board meeting	Timings
06/11/2025	CRL Rem-Com (private)	16:15-17:00
06/11/2025	Board Telecon	17:00-18:00
09/12/2025	CRL Board	09:00-15:00

2026		
Date	Name of Board meeting	Timings
13/01/2026	Board Telecon	13:00 – 14:00
10/02/2026	CRL Full Board	09:00 – 15:00
12/03/2026	Board Telecon	13:00 – 14:00
16/04/2026	CRL Full Board	09:00 – 15:00
11 & 12 May 2026	May Strategy & Board (In-Person)	TBC
18/06/2026	Board Telecon	13:00 – 14:00
14/07/2026	CRL Full Board	09:00 – 15:00
17/09/2026	CRL Full Board	09:00 – 15:00
05/11/2026	Board Telecon	13:00 – 14:00
03/12/2026	CRL Full Board (In-Person) venue TBC	09:00 – 15:00