

Meeting of the Board of Directors of CILEx Regulation Ltd on  
**Tuesday 9 December 2025**

MS Terms

**Becky Mckune**  
**Email:** [becky.mckune@cilexregulation.org.uk](mailto:becky.mckune@cilexregulation.org.uk)

**John Barwick**  
**Chief Executive Officer**

**AGENDA**

<p style="text-align: center;"><b>09:00 – 09:45</b>  <b>Session 1 - Private Discussion</b></p>				
<p style="text-align: center;"><b>09:45</b>  <b>Session 2 - Public Session</b></p>				
<b>ITEM No.</b>	<b>ITEM/ PAPER</b>	<b>ACTION</b>	<b>LEAD</b>	<b>TIME</b>
<b>WELCOME &amp; INTRODUCTIONS</b>				
1.	<b>Apologies</b>			<b>09:45</b>
2.	<b>Declarations of interest</b>	N	<b>Chair</b>	<b>09.45</b>
3.	<b>Minutes of previous meetings and Action Log</b> 03.01 Draft Board Minutes of 30 September 2025 (p 4) 03.02 Draft Board Telecon Action Minutes of 21 October 2025 (p 10) 03.03 Draft RemCom Action Minutes of 6 Nov (p 11) (NOT FOR PUBLICATION) 03.04 Draft SRC Minutes 10 October 2025 (p 12) (NOT FOR PUBLICATION) 03.05 Draft ALC Minutes 15 October 2025 (p 16) (NOT FOR PUBLICATION) 03.06 Action Log (p 21)	A	<b>Chair</b>	<b>09:50</b>
4.	<b>Chair's update (oral report)</b>	N	<b>Chair</b>	<b>09:55</b>
5.	<b>Chief Executive's Report (p 22)</b> 05.01 2025 Corporate Plan Deliverables Report (p 30) 05.02 Strategic Risk Register (p 34) 05.03 RPA Action Plan 2025 (p 39) 05.04 Performance Data for BSC (p 46) 05.05 Board KPI Data Q3 (p 50)	D/N	<b>CEO</b>	<b>10:05</b>
<b>Break</b> <b>10:30 – 10.40</b>				
6.	<b>Report from SRC</b> 06.01 Report from the SRC (private) (p 51)	N	<b>Andy Burman</b>	<b>10:40</b>

7.	<b>Director of Regulation's Report (p 52)</b> 07.01 CRL OPBAS Findings Letter (NOT FOR PUBLICATION) (p 64) 07.02 draft CRL AML Strategy (p 82) 07.03 draft CRL AML Succession Policy (p 85) 07.04 draft CRL Whistleblowing Policy (p 87)	N N	<b>DoR</b>	<b>11:30</b>
8.	<b>Director of Policy and Governance's Report (p 93)</b>	N/A	<b>DoPG</b>	<b>11:40</b>
9.	<b>Board Effectiveness Review Action Plan</b> (published once approved) (p 102)	A	<b>DoPG</b>	
10.	<b>Corporate Plan 2026 (p 105)</b> 10.01 Draft Corporate Plan 2026 (p 107)	A	<b>CEO</b>	
11.	<b>Consultations update (p) (p 118)</b>  11.01 OLC 2026/7 Business Plan (published once approved) (p 120) 11.02 HMT Anti Money Laundering (published once approved) (p 126)	N	<b>DoPG</b>	<b>11:50</b>
12.	<b>Annual Cycle of Business (p 137)</b> 13.01 Annual Cycle of Business – New Format (p 138)	N/A	<b>All</b>	<b>12:00</b>
13.	<b>AOB</b>	D	<b>All</b>	<b>12:05</b>
<b>Private Session</b>				
14.	<b>Finance Update (p 139)</b> 14.01 October Management Accounts (p 145)	N	<b>FM</b>	<b>12:10</b>
15.	<b>Mazur Update</b>	N	<b>CEO</b>	<b>12:20</b>

<b>Key to Actions</b>		
<b>A</b> = Approval;		
<b>D</b> = Discussion;		
<b>N</b> = Noting		
Extract Governance Transparency Policy:		
<p>The Board may consider it justifiable for all or part of papers and minutes to be excluded from publication on grounds that they:</p> <ul style="list-style-type: none"> <li>a) are commercially sensitive;</li> <li>b) include legal or other professional advice on sensitive or confidential matters;</li> <li>c) involve matters concerning a named individual, an individual who can be identified or who has a reasonable expectation that the matter will remain confidential;</li> <li>d) contain personal data;</li> <li>e) include discussion of risk that might be exacerbated by publication;</li> <li>f) relate to emerging strategy or policy.</li> </ul>		

### **Schedule of Future Meetings & Telecons**

<b>2026</b>		
<b>Date</b>	<b>Name of Board meeting</b>	<b>Timings</b>
13/01/2026	Board Telecon	13:00 – 14:00
10/02/2026	CRL Full Board	09:00 – 15:00
12/03/2026	Board Telecon	13:00 – 14:00
16/04/2026	CRL Full Board	09:00 – 15:00
11 & 12 May 2026	May Strategy & Board (In-Person)	TBC
18/06/2026	Board Telecon	13:00 – 14:00
14/07/2026	CRL Full Board	09:00 – 15:00

2026		
Date	Name of Board meeting	Timings
17/09/2026	CRL Full Board	09:00 – 15:00
05/11/2026	Board Telecon	13:00 – 14:00
03/12/2026	CRL Full Board ( <b>In-Person</b> ) venue TBC	09:00 – 15:00