

**Meeting of the Board of Directors of CILEx Regulation Ltd on
Tuesday 10 February 2026**

MS Tems

Becky Mckune
Email: becky.mckune@cilexregulation.org.uk

John Barwick
Chief Executive Officer

AGENDA

09:00 – 09:45 Session 1 - Private Discussion				
09:45 Session 2 - Public Session				
ITEM No.	ITEM/ PAPER	ACTION	LEAD	TIME
WELCOME & INTRODUCTIONS				
1.	Apologies			09:45
2.	Declarations of interest	N	Chair	09:45
3.	Minutes of previous meetings and Action Log 03.01 Draft Board Minutes of December 2025 (p 3)	A	Chair	09:50
4.	Chair's update (oral report)	N	Chair	09:55
5.	Chief Executive's Report (p 8) 05.01 2026 Corporate Plan Deliverables Report (p 16) 05.02 Strategic Risk Register (p 20) 05.03 2025 RPA Action Plan (p 25) 05.04 Performance Data for BSC (p 32) 05.05 Board KPI Data Q2 (p 36) 05.06 Draft Risk Appetite 2026 NOT FOR PUBLICATION (p 37)	D/N	CEO	10:05
Break 10:30 – 10.40				
6.	Director of Regulation's Report (p 42) 06.01 Compensation Fund Review Terms of Reference NOT FOR PUBLICATION (p 51)	A/N	DoR	10:40
7.	Director of Policy and Governance's Report (p 53)	N	DoPG	10:55
8.	Annual Education Report (p 59) 08.01 CILEX Awarding Body Report 2025 (p 67) NOT FOR PUBLICATION 08.02 Approved Providers Provision Slides (p 98) NOT FOR PUBLICATION	N	HoE/DoPG	11:10

9.	Enforcement review – project scope (p 100) NOT FOR PUBLICATION 09.01 Enforcement Rules scoping doc (p 102) NOT FOR PUBLICATION	A	DoR	11:25
10.	Pay Review 2026 NOT FOR PUBLICATION (p 106)	D	CEO	11:40
11.	Consultations update (p 110) 11.01 HoL Growth/Regulators - CRL Submission (p 114) 11.02 MoJ ILCA Consultation – CRL response (p 117) NOT FOR PUBLICATION 11.03 LSB Business Plan – CRL response (p 119) NOT FOR PUBLICATION 11.04 LSB EDI Outline – CRL response (p 124) NOT FOR PUBLICATION	D/N	DoPG	11:55
12.	Annual Cycle of Business (p 136)	N	All	12:10
13.	AOB	D	All	12:20
14.	Finance Update (p 137) NOT FOR PUBLICATION 14.01 December Management Accounts (p 145) NOT FOR PUBLICATION	N	FM	12:30
15.	Mazur Update	N	CEO	12:50

Key to Actions

A = Approval;
D = Discussion;
N = Noting

Extract Governance Transparency Policy:

The Board may consider it justifiable for all or part of papers and minutes to be excluded from publication on grounds that they:

- a) are commercially sensitive;
- b) include legal or other professional advice on sensitive or confidential matters;
- c) involve matters concerning a named individual, an individual who can be identified or who has a reasonable expectation that the matter will remain confidential;
- d) contain personal data;
- e) include discussion of risk that might be exacerbated by publication;
- f) relate to emerging strategy or policy.

Schedule of Future Meetings & Telecons

2026		
Date	Name of Board meeting	Timings
09/03/2026	Board Telecon	10:30 – 11:30
16/04/2026	CRL Full Board	09:00 – 15:00
11 & 12 May 2026	May Strategy & Board (In-Person)	TBC
18/06/2026	Board Telecon	13:00 – 14:00
14/07/2026	CRL Full Board	09:00 – 15:00
17/09/2026	CRL Full Board	09:00 – 15:00
05/11/2026	Board Telecon	13:00 – 14:00
03/12/2026	CRL Full Board (In-Person) venue TBC	09:00 – 15:00