

**Meeting of the Board of Directors of CILEx Regulation Ltd on**
**Tuesday 16 April 2026**

MS Tems

**Becky Mckune**  
 Email: [becky.mckune@cilexregulation.org.uk](mailto:becky.mckune@cilexregulation.org.uk)
**John Barwick**  
**Chief Executive Officer**
**AGENDA**

| <b>09:00 – 09:45</b>                  |   |               |                     |              |
|---------------------------------------|---|---------------|---------------------|--------------|
| <b>Session 1 - Private Discussion</b> |   |               |                     |              |
| <b>09:45</b>                          |   |               |                     |              |
| <b>Session 2 - Public Session</b>     |   |               |                     |              |
| <b>ITEM No.</b>                       | <b>ITEM/ PAPER</b>  | <b>ACTION</b> | <b>LEAD</b>         | <b>TIME</b>  |
| <b>WELCOME &amp; INTRODUCTIONS</b>    |   |               |                     |              |
| <b>1.</b>                             | <b>Apologies</b>  |               |                     | <b>09:45</b> |
| <b>2.</b>                             | <b>Declarations of interest</b>   | N             | <b>Chair</b>        | <b>09:45</b> |
| <b>3.</b>                             | <b>Minutes of previous meetings</b><br>03.01 Draft Board Minutes of February 2026 (p 3)   | A             | <b>Chair</b>        | <b>09:50</b> |
| <b>4.</b>                             | <b>Chair's update (oral report)</b>   | N             | <b>Chair</b>        | <b>09:55</b> |
| <b>5.</b>                             | <b>Chief Executive's Report (p 8)</b><br>05.01 2026 Corporate Plan Progress Report (p 14)<br>05.02 Strategic Risk Register (p 18)   | D/N           | <b>CEO</b>          | <b>10:05</b> |
| <b>Break</b>                          |   |               |                     |              |
| <b>10:30 – 10.40</b>                  |   |               |                     |              |
| <b>6.</b>                             | <b>Director of Regulation's Report (p 23)</b><br>06.01 Schedule of successful panel applicants (np) (p 28)<br>06.02 CRL Board Briefing - Enforcement Rules Review (np) (p 29) | N             | <b>DoR</b>          | <b>10:40</b> |
| <b>7.</b>                             | <b>Enforcement review update</b><br>See 06.02 CRL Board Briefing -Enforcement Rules Review  | N             | <b>Project lead</b> | <b>11:00</b> |
| <b>8.</b>                             | <b>Director of Policy and Governance's Report (p 31)</b><br>8.01 Draft Firm Diversity Report 2025 (np) (p 37)   | N/A           | <b>DoPG</b>         | <b>11:20</b> |
| <b>9.</b>                             | <b>Stakeholder Perceptions Research Findings (p 44)</b><br>9.01 Enventure Research Presentation (np) (p 46)   | D             | <b>DoPG</b>         | <b>11:40</b> |
| <b>10.</b>                            | <b>Annual Cycle of Business (p 68)</b>  | N             | <b>All</b>          | <b>12:10</b> |

|     |  |   |     |       |
|-----|--|---|-----|-------|
| 11. | AOB  | D | All | 12:15 |
|     |  |   |     |       |
| 12. | Finance Update (np) (p 69)<br>12.01 February Management Accounts (np) (p 74) | N | FM  | 12:20 |
| 13. | Office Utilisation Review (np) (p 87)  | D | CEO | 12:40 |
| 14. | Mazur Update   | N | CEO | 13:00 |

#### Key to Actions

**A = Approval;**  
**D = Discussion;**  
**N = Noting**

Extract Governance Transparency Policy:

The Board may consider it justifiable for all or part of papers and minutes to be excluded from publication on grounds that they:

- a) are commercially sensitive;
- b) include legal or other professional advice on sensitive or confidential matters;
- c) involve matters concerning a named individual, an individual who can be identified or who has a reasonable expectation that the matter will remain confidential;
- d) contain personal data;
- e) include discussion of risk that might be exacerbated by publication;
- f) relate to emerging strategy or policy.

#### Schedule of Future Meetings & Telecons

| 2026                |   |                  |
|---------------------|---|------------------|
| Date                | Name of Board meeting                       | Timings          |
| 11 & 12<br>May 2026 | May Strategy & Board<br><b>(In-Person)</b>  | TBC              |
| 18/06/2026          | Board Telecon                               | 13:00 –<br>14:00 |
| 14/07/2026          | CRL Full Board                              | 09:00 –<br>15:00 |
| 17/09/2026          | CRL Full Board                              | 09:00 –<br>15:00 |
| 05/11/2026          | Board Telecon                               | 13:00 –<br>14:00 |
| 03/12/2026          | CRL Full Board <b>(In-Person)</b> venue TBC | 09:00 –<br>15:00 |