



**Meeting of the Board of Directors of CILEx Regulation Ltd on
Tuesday 12 May 2026**

Held at:

Rutland Hall Hotel, Stamford Road, Near Oakham, Rutland LE15 8AB

Becky McKune, Executive Assistant
Email: becky.mckune@cilexregulation.org.uk

John Barwick
Chief Executive Officer

AGENDA

09:00 – 9.15				
Private Discussion				
09.15				
Session 1 – Public Session				
ITEM No.	ITEM/ PAPER	ACTION	LEAD	TIME
WELCOME & INTRODUCTIONS				
1.	Apologies			09.15
2.	Declarations of interest	N	Chair	09.20
3.	Minutes of previous meetings and Action Log 03.01 Minutes – 16 April 2026 (page) 03.02 Action Log (page)	A	Chair	09.25
4.	Chair’s update (oral report) 04.01 <i>Legal Advice (not for publication)</i>	N	Chair	09.30
5.	Annual review of governance framework including IGR compliance (page) 05.01 Draft amended Standing Orders May 2026 (page) 05.02 Draft amended Board, committees and panels periods of appointment (page)	A	DoPG	09.45
6.	LeO Model Complaints Resolution Procedure Call for Evidence 06.01 Draft Response	A	DoPG	10.00
7.	Compensation Fund (oral update)	N	DoR	10.15
8.	Mazur Lessons Learned Exercise 08.01 Terms of Reference	N	DoPG	10.30
9.	Annual Cycle of Business (page)	N	ALL	10.45
10.	AOB	D	ALL	10.50

Session 2 – Private Session				
11.	Board Succession Planning 11.01 Board Skills Audit	A	DoPG	11.00
12.	2026-2027 Resourcing strategy (page)	A	CEO	11.15
13.	2027 Draft Budget and PCF Modelling (page) 13.01 2027 Draft PCF Budget – Not for publication (page)	A	FM	11.45
14.	Finance Update (page) 14.01 CRL Draft Accounts 2025 – Not for Publication (page) 14.02 CRL Key Issues Memorandum 2025 - Not for Publication (page) 14.03 March 2026 Management Accounts (page)	A	FM Mercer & Hole	12.15
Lunch 12.45 Departure				

Key to Actions

A = Approval;
D = Discussion;
N = Noting

Extract Governance Transparency Policy:

The Board may consider it justifiable for all or part of papers and minutes to be excluded from publication on grounds that they:

- a) are commercially sensitive;
- b) include legal or other professional advice on sensitive or confidential matters;
- c) involve matters concerning a named individual, an individual who can be identified or who has a reasonable expectation that the matter will remain confidential;
- d) contain personal data;
- e) include discussion of risk that might be exacerbated by publication;
- f) relate to emerging strategy or policy.

Schedule of Future Meetings & Telecons

Date	Name of Board meeting	Timings
18/06/2026	Board Telecon	13:00 – 14:00
14/07/2026	CRL Full Board	09:00 – 15:00
17/09/2026	CRL Full Board	09:00 – 15:00
05/11/2026	Board Telecon	13:00 – 14:00
03/12/2026	CRL Full Board (In-Person) venue TBC	09:00 – 15:00