Meeting of the Board of Directors of CILEx Regulation Ltd on

17 September 2026

Online

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John Barwick
Chief Executive Officer

AGENDA

ITEM No.	ITEM/ PAPER	ACTION	LEAD	TIME
09:30 – 09:45 Session 1 - Private Discussion				
09:45 Session 2 - Public Session				
ITEM No.	**ITEM/ PAPER**	**ACTION**	**LEAD**	**TIME**
WELCOME & INTRODUCTIONS				
1.	**Apologies**			**09:45**
2.	**Declarations of interest**	N	**Chair**	**09.45**
3.	**Minutes of previous meetings and Action Log** 03.01 Draft Board Minutes of 14.07.2026 *(p 3)* 03.02 Action Log *(p 8)* 03.03 Draft Minutes Admissions and Licensing Committee (to note) not for publication *(p 9)*	A/N	**Chair**	**09:50**
4.	**Chair's update** *(oral report)*	N	**Chair**	**09:55**
5.	**Chief Executive's Report** *(p 12)* 05.01 2026 Corporate Plan Deliverables Report *(p 20)* 05.02 Strategic Risk Register *(p 24)* 05.03 Performance Data for BSC *(p 29)*	D/N	**CEO**	**10:05**
Break 10:20 – 10.30				
6.	**Business Plan and Strategic Objectives Update** *(p 33)*	N	**CEO**	**10:30**
7.	**Director of Regulation's Report** to be redacted *(p 40)* 07.01 Intervention Report not for publication *(p 49)* 07.02 CRL AML Draft Supervision Report 2025-26 not for publication *(p 57)*	N	**DoR**	**10:45**
8.	**Director of Policy and Governance's Report –** to be redacted *(p 76)*	N	**DoPG**	**11:00**
9.	**Quality Assurance Strategy –** to be redacted *(p 82)* 09.01 Advocacy Training Provider Application Form *(p 93)*	D	HofE	**11:15**

	09.02 Advocacy Qualification Scheme *(p 99)* 09.03 CRL Advocacy Training Course Provider Annual Report Template *(p 140)* 09.04 Approved Training Providers Annual Report Template *(p 143)*			
10.	**Annual Cycle of Business** *(p 147)*	N	**All**	**11:30**
11.	**AOB**	D	**All**	**11:35**
Private Session – Not for Publication				
12.	**Annual Regulatory Return** *(p 148)* 12.01 CRL Letter – Annual Regulatory Return *(p 150)* 12.02 Annual Regulatory Return Template *(p 153)* 12.03 Sourcebook update *(p 160)* 12.04 LSB oversight resource monitoring template *(p 162)*	N	**CEO**	**11:45**
13.	**Finance Update** *(p 163)* 13.01 July Management Accounts *(p 168)*	N	**FM**	**12:00**
14.	**PCF Consultation** (oral update)	D/A	**CEO**	**12:15**

Key to Actions

A = Approval;
D = Discussion;
N = Noting

Extract Governance Transparency Policy:

The Board may consider it justifiable for all or part of papers and minutes to be excluded from publication on grounds that they:

a) are commercially sensitive;
b) include legal or other professional advice on sensitive or confidential matters;
c) involve matters concerning a named individual, an individual who can be identified or who has a reasonable expectation that the matter will remain confidential;
d) contain personal data;
e) include discussion of risk that might be exacerbated by publication;
f) relate to emerging strategy or policy.

Remaining 2026 Meetings & Telecons

2026		
Date	**Name of Board meeting**	**Timings**
05/11/2026	Board Telecon	13:00 – 14:00
03/12/2026	CRL Full Board **(In-Person)** venue TBC	09:00 – 15:00

2027 Meetings & Telecons

2027		
Date	**Name of Board meeting**	**Timings**
12/01/2027	Board Telecon	13:00 – 14:00
11/02/2027	CRL Full Board	09:00 – 15:00
10/03/2027	Board Telecon	13:00 – 14:00
13/04/2027	CRL Full Board	09:00 – 15:00
13 & 14 May 2027	CRL Strategy Event (In-person) venue TBC	
16/06/2027	Board Telecon	13:00 – 14:00
13/07/2027	CRL Full Board	09:00 – 15:00
15/09/2027	CRL Full Board	09:00 – 15:00
09/11/2027	Board Telecon	13:00 – 14:00
07/12/2027	CRL Full Board (In-person) venue TBC	09:00 – 15:00