	KPIs that are "within our gift to change"				2017 Avg	2018 Avg	2019 Avg	
					2017 Total	2018 Total	2019 Total	l
CILEx Regulation Performance Data 2017-19		2017 Q3	2018 Q3	2019 Q3	2017	2018	2019 to date	Change Q1 2017 to Q3 2019
	No. of Regulated Members	BUSINESS DEV 19.631	20,519	20,835	19,921	20.742	21,064	
	No. Fellows	8,107	8,394	8,536	8,099	8,351	8,494	
	- No. Fellows (Standard)	6,810	7,023	7,153	6,774	6,961	7,082	
l	- No. Fellows (Other) No. Graduates	1,297 3,038	1,371 3,172	<u>1,383</u> 3,152	1,325 2,969	1,390 3,107	1,411 3,127	
Membership	No. Associates	3,869	3,984	4,038	2,909	4,090	4,133	
	No. Affiliates	3,783	4,116	4,144	3,778	4,163	4,273	
	No. Students	653	688	795	954	862	870	
	No. Associate Prosecutors	171	156	163	173	160	160	
	No. Legal Accountancy Members No. Legal Accountancy Fellows	2	2	1	2	2	1	
	The Logar Recountancy Pollows	OPERAT	· · ·	ŭ			Ŭ	
PRACTITIONER AU	THORISATION No. new applications	209	224	224	850	071	686	
Qualifying	Av. no. weeks to overall decision	10	224	224	000	871	000	
employment	% QE decisions made by ALC	14.0%	14.0%	15.3%				
	No. new applications	155	171	170	577	653	516	
Work-based	No. authorisations	169	206	196	503	694	554	
learning	Av. no. weeks to overall decision	10 1.5	10 1.4	<u>9</u> 1.5				
	Av. no. resubmissions per application No. practice rights holders	1.5	1.4	1.5				22
1	No. new applications	8	43	5	20	22	15	
Practice rights	No. authorisations	3	1	1	7	10	10	
l	Av. no. weeks to overall decision	22	32	35				
<u> </u>	Av. no. resubmissions per application	4	3	2			-	0.1
	No. advocates No. new applications	112 5	125 9	136	12	22	20	31
Advocacy	No. authorisations	6	2	4	12	16	8	
	Av. no. weeks to overall decision	19	25	29				
	Av. no. resubmissions per application	1	1	1.3				
PRACTITIONER SU		45						00.40/
CPD non-	Fellows Graduates	15 59						-92.4%
compliance (CPD year 2015/16)	Associates	72						-83.9% -92.7%
CPD non-	Fellows	12	54					-92.7%
compliance (CPD	Graduates		44					-94.4%
year 2016/17)	Associates		164					-86.9%
CPD non-	Fellows		104	43				-00.070
compliance (CPD	Graduates			94				
year 2017/18)	Associates			349				
ENTITY AUTHORIS	ATION		ł					
Applications	No. authorised entities	10	13	17				9
l	No. new applications	0	1	3	5	3	7	
	No. authorisations No. renewals authorised	2	0	0	75	2	4	
	Av. no. weeks to decision	15	5	5	5	3	5	
l	Av. no. resubmissions per application	1		2				
ENTITY SUPERVIS								
Intervention	% effected within 2 working days	0	0	0	0	0	0	
CLIENT PROTECTI	No. new claims received	0	0	0	0	0	0	
	% disposed by delegated powers	0		0	0	0		
Compensation claims	Av. no. weeks to delegated decision							
	% referred to Adjudicator							
ENEODOEMENT	Av. no. weeks to decision by Adjudicator							
ENFORCEMENT	No. new declarations	50	30	47	595	500	332	
Prior conduct	No. live cases	87	123	71	89	125	61	
declarations	% disposal by delegated decision	61%	77%	91%				
declarations	Av. no. weeks to delegated decision	6	6	8				
	Av. no. weeks to disposal by PCP	21	20	<u>25</u> 12	40	05	40	
	No. new complaints No. live cases	11 38	18 53	<u>12</u> 62	42 39	65 49	<u>43</u> 55	
Conduct	% disposal by delegated decision	1.3%	1.5%	2.6%		49		
Conduct	Av. no. weeks to delegated decision	84	43	43				
complaints	Av. no. weeks to disposal by PCP	43	41	45				
complaints	the weaks to demand by DT	65	63	<u>62</u> 0	3	1	0	
complaints	Av. no. weeks to disposal by DT		0		3	I	0	
complaints	No. determinations by consent	0 URCES AND BU	0 JSINESS SUPI					
complaints CUSTOMER SERVI	No. determinations by consent RESO CE	0 URCES AND BU	JSINESS SUP	PORT				
	No. determinations by consent RESO CE No. stage 1 complaints (corporate)	URCES AND BU	JSINESS SUPI		8	13	1	
CUSTOMER SERVI	No. determinations by consent RESO CE No. stage 1 complaints (corporate) % response within 15 working days	0 URCES AND BL 4 100%	JSINESS SUP 2 50%	PORT	8	13	1	
CUSTOMER SERVI	No. determinations by consent RESO CE No. stage 1 complaints (corporate) % response within 15 working days % stage 1 complaints upheld	0 URCES AND BL 4 100% 100%	2 50% 50%	PORT 0 -		13		
CUSTOMER SERVI	No. determinations by consent RESO CE No. stage 1 complaints (corporate) % response within 15 working days	0 URCES AND BL 4 100%	JSINESS SUP 2 50%	PORT	8		0	
CUSTOMER SERVI Corporate complaints	No. determinations by consent RESO CE No. stage 1 complaints (corporate) % response within 15 working days % stage 1 complaints upheld No. stage 2 complaints (corporate) % response within 20 working days % stage 2 complaints upheld	0 URCES AND BL 4 100% 100% 2	2 50% 50%	PORT 0 -				
CUSTOMER SERVI	No. determinations by consent RESO CE No. stage 1 complaints (corporate) % response within 15 working days % stage 1 complaints upheld No. stage 2 complaints upheld % stage 2 complaints upheld	0 URCES AND BL 4 100% 100% 2 0% 50%	2 50% 50% 0 - -	PORT 0 - - 0 - -	3	1	0	
CUSTOMER SERVI Corporate complaints	No. determinations by consent RESO CE No. stage 1 complaints (corporate) % response within 15 working days % stage 1 complaints upheld No. stage 2 complaints (corporate) % response within 20 working days % stage 2 complaints upheld 5 No. CILEx Regulation website users	0 URCES AND BL 4 100% 2 0% 50% 12,131	2 50% 50% - - - 15,631	PORT 0 - 0 - 22,445	3 45,092	1	0	11,128
CUSTOMER SERVI Corporate complaints	No. determinations by consent RESO CE No. stage 1 complaints (corporate) % response within 15 working days % stage 1 complaints upheld No. stage 2 complaints (corporate) % response within 20 working days % stage 2 complaints upheld No. CILEx Regulation website users No. CILEx Regulation website sessions	0 URCES AND BL 100% 100% 2 0% 50% 12,131 21,045	USINESS SUP 2 50% 50% 0 - - 15.631 26,012	PORT 0 - 0 0 - - 22,445 35,283	3 45,092 78,245	1 57,601 98,705	0 58,236 97,438	15,947
CUSTOMER SERVI Corporate complaints COMMUNICATIONS	No. determinations by consent RESO CE No. stage 1 complaints (corporate) % response within 15 working days % stage 1 complaints upheld No. stage 2 complaints (corporate) % response within 20 working days % stage 2 complaints upheld 5 No. CILEx Regulation website users	0 URCES AND BL 4 100% 2 0% 50% 12,131	2 50% 50% - - - 15,631	PORT 0 - 0 - 22,445	3 45,092	1	0	

<u>KEY</u>	KPIs that are "within our gift to change"				2017 Avg	2018 Avg	2019 Avg	
		-			2017 Total	2018 Total	2019 Total	
CILEx Regulation Performance Data 2017-19		2017 Q3	2018 Q3	2019 Q3	2017	2018	2019 to date	Change Q1 2017 to Q3 2019
	No. Twitter followers	830	1,131	1,347				661
	Engagement rate of followers	0.8%	0.9%	0.7%				
PEOPLE								
	Posts in current structure (FTE)	19.4	19.8	20.4				
Staff/ sickness/ training	FTE staff in post at Q end	18.6	17.8	19.4				
	Staff Turnover	5%	16%	5%	35%	33%	10%	
	Av. sickness days per FTE staff	4.9	0.0	0.09	3.3	0.4	0.3	
	Av. training days per staff	0.3	0.3	0.2	0.3	0.3	0.4	
	No. contractors	50	54	53				5
FINANCE								
Income	Actual	£1,390,140	£1,508,379	£1,543,107				
	Budget	£1,352,523	£1,496,708	£1,497,525				
	Variance	£37,618	£11,671	£45,582				
Expenditure	Actual	£1,009,845	£1,012,652	£1,138,804				
	Budget	£1,142,364	£1,177,065	£1,351,807				
	Variance	£132,519	-£164,413	£213,003				
YE forecast against budget	Actual	£380,295	£495,727	£404,303				
	Budget	£210,158	£319,643					
	Variance	£170,136		£258,585				
Purchase ledger	% invoices paid within 28 days	100%						