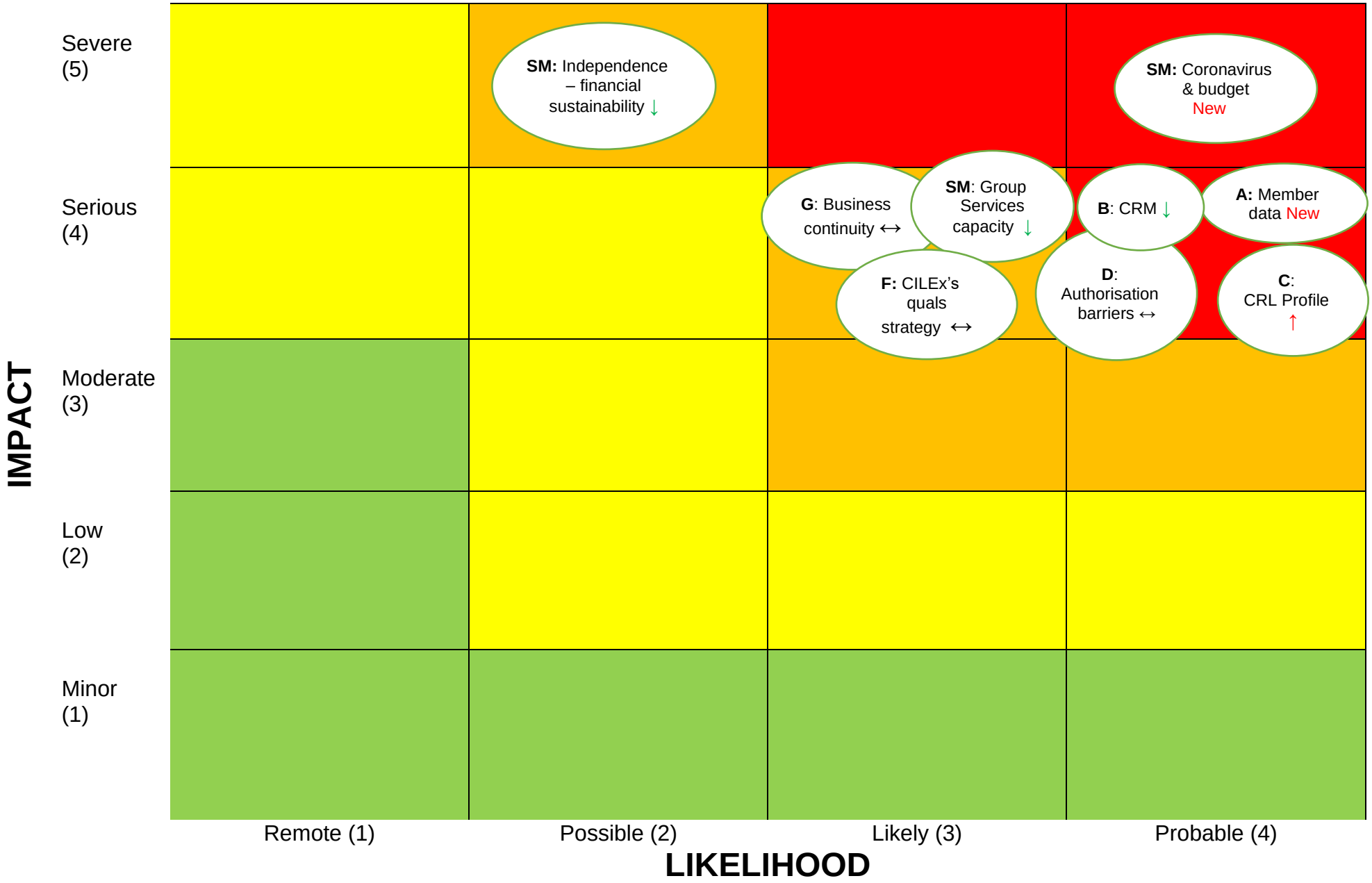MEETING DATE: 12 May 2020	ITEM 9 – Strategic Performance, Risk and Operational Report	APPENDIX: 3 – Risk Heat Map