APPENDIX 7.5

| <u>KEY</u> | Additional KPIs - 1st Jan 2020 onwards | | | | | | | 2017 Avg 2017 Total | 2018 Avg 2018 Total | 2019 Avg 2019 Total | 2020 Avg 2020 Total | 2021 Avg 2021 Total | 2022 Avg 2022 Total | |
|-------------------------------------|--|----------------|----------------|-----------------|--------------|----------------|------------------|------------------------|------------------------|------------------------|------------------------|--|------------------------|-----------------------|
| CILEx Regulation Performance Dat | | 2017 Q4 | 2018 Q4 | 2019 Q4 | 2020 Q4 | 2021 Q4 | 2022 Q4 | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | Change Q4 2017 to |
| | | I | I | | BUSINESS DEV | ELOPMENT | | 1 | | | I | | | Q4 2022 |
| | No. of Regulated Members | 20,386 | 21,408 | 21,586 | 20,623 | 26,307 | 18,161 | 19,921 | 20,742 | 21,195 | 21,180 | 20,938 | 18,471 | -2,225 |
| | No. Fellows - No. Fellows (Standard) | 8.254 6.909 | 8,505 7,064 | 8,761 7,353 | | 8,448 7,244 | 10 | 8.099 6.774 | 8,351 6,961 | 8,561 7,150 | 8.703 7,318 | 8,694 | 483 326 | -8,244 |
| | - No. Fellows (Other) | 1,345 | 1,441 | 1,408 | 1,306 | 1,204 | 2 | 1,325 | 1,390 | 1,411 | 1,385 | 1,307 | 156 | -6,901 -1,343 |
| | No. Graduates No. Associates | 3,005 4,032 | 3,162 4,163 | 3,121 4,184 | | 3,248 3,608 | 9 13 | 2,969 3,962 | 3,107 4,090 | 3,126 4,146 | 3,119 4,224 | | | -2,996 -4,019 |
| | No. Affiliates No. Students | 3,949 996 | 4,250 1,164 | 4,241 1,111 | 3,907 | 2,441 864 | 15 | | 4,163 862 | 4,265 931 | 4,178 | 3,411 | 400 | -3,934 -994 |
| | No. Associate Prosecutors | 170 | 1,104 | 1,111 | | 134 | 0 | 173 | 160 | 160 | | | | -994 |
| Membership | No. Legal Accountancy Members No. Legal Accountancy Fellows | 2 | 2 | 1 | 0 | 0 | 0 | 2 | 2 | 1 | 0 | 0 | 4 | -2 -4 |
| | CILEx Affiliate | | | | | - | 645 159 | | | | | | 605 | 645 159 |
| | CILEx Associate Prosecutor CILEx Fellows (Total) | | | | | | 8,642 | | | | | | 152 8,009 | 8,642 |
| | - No. Fellows (Standard) - No Fellows (Other) | | | | | | 7,455 | | | - | | | 7,103 | 7,455 |
| | CILEx Member Advanced Paralegal | | | | | | 2,696 | | | | | | 2,628 | 2,696 |
| | CILEx Member Paralegal CILEx Student | | | | | | 3,249 2,717 | | | | | | 2,847 2,489 | <u>3,249</u> 2,717 |
| | Personal Data Form - completed Gender recorded (CRM) | | | | 95.0% | 99.1% | 99.5% 99.9% | | | - | | | 97.9% | 99.5% |
| | Ethnicity recorded (CRM) | | | | 84.7% | 97.7% | 99.8% | | | | | | 99.2% | 99.8% |
| PRACTITIONER AUT | | | | | OPERATIO | | | | | | | | | |
| | No. new applications Av. no. weeks to overall decision | 206 10 | 213 9 | 208 9 | | 215 | 113 | 850 | 871 | 894 | 720 | 826 | 668 | |
| | % QE decisions made by ALC | 11.0% | 17.0% | 15.6% | | 15.3% | 13.9% | | | | E0.000 | 26.00 | 74.00/ | |
| | % 1st assessments w/i 20 working days (aim 85%) | | | | 0 70.3% | 53.3% | 78.8% | | | | | | | |
| Qualifying employment | % 1st time decisions (aim 50%) | | | | 50.4% | 67.2% | 72.7% | | | | 57.7% | 58.2% | 61.5% | |
| employment | % decisions w/i 8 weeks (aim 95%) | | | | 72.5% | 85.7% | 89.5% | | | | 70.1% | 78.3% | 85.6% | |
| | % completed w/i 2 rounds of assessment (aim 95%) | | | | 91.1% | 97.6% | 97.8% | | | | 92.9% | 94.8% | 96.6% | |
| | No. new applications | 139 | 164 | 170 | 153 | 166 | 163 | 577 | 653 | 686 | 607 | 690 | 687 | |
| | No. authorisations | 160 | 173 | 181 | 132 | 152 | 213 | 503 | 694 | 735 | 537 | | | |
| | Av. no. weeks to overall decision Av. no. resubmissions per application | 10 1.7 | 10 1.6 | <u>9</u> 1.5 | | | <u>12</u> 1.7 | | | | | | | |
| | % 1st assessments w/i 25 working days (aim 85%) | | | | 2.9% | 13.2% | 6.8% | | | | 27.1% | 8.6% | 8.4% | |
| Work-based learning | % 1st time decisions (aim 50%) | | | | 63.4% | 39.2% | 41.3% | | | | 52.8% | 43.5% | 36.4% | |
| | % decisions w/i 10 weeks (aim 95%) | | | | 69.1% | 30.7% | 39.5% | | | | 68.7% | 21.4% | 23.1% | |
| | % completed w/i 2 rounds of assessment (aim 95%) | | | | 95.4% | 89.2% | 92.6% | | | | 94.3% | 87.9% | 88.4% | |
| | No. CLE Apprenticeship applications No. CLE Apprentices authorised | | | | 4 | | 21 21 | | | | | | | |
| | No. practice rights holders | 37 | 48 | 55 | 71 | 95 | 147 | | | | | | | 110 |
| | No. new applications No. authorisations | 2 | 4 | 6 | | | 5 | 20 | 22 10 | 21 13 | | | | |
| | Av. no. weeks to overall decision Av. no. resubmissions per application | 19 4 | 34 | 35 | 37 | 37 | 41 | | | | | | | |
| | No. advocates | 112 | 128 | 142 | 153 | 155 | 151 | | | | _ | | | 39 |
| | No. new applications No. authorisations | 2 | 2 | 5 | | | 4 | 12 13 | <u>22</u> 16 | 25 15 | | | 6 | |
| | Av. no. weeks to overall decision Av. no. resubmissions per application | 19 1 | 27 | 31 | 36 | 39 | 40 | | | | | | | |
| PRACTITIONER SUF | PERVISION | | | 1.0 | | 1.0 | | | | | 1 | I | | |
| CPD non- compliance (CPD | Fellows Graduates | | | | 182 230 | | | - | | | | - | | |
| year 2018/19) | Associates | | | | 451 | | | | | | | | | |
| CPD non- compliance (CPD | Fellows Graduates | | | | 1278 636 | | | | | | | | | |
| year 2019/20) | Fellows/Graduates with WBL reduction | | | | 137 | 4 | | | | | | | | |
| CPD non- | Associates Fellows | | | | 1332 | 638 648 | | | | | | | | |
| compliance (CPD | Graduates | | | | | 418 | | | | | | 99.8% 99.2% 91.2% 12.2% <th< td=""><td></td></th<> | | |
| year 2020/21) | Fellows/Graduates with WBL reduction Associates | | | | | 100 719 | | | | | | | | |
| CPD non- compliance (CPD | Fellows Graduates Follows Graduates | | | | | | 335 452 | | | | | | | |
| | Fellows/Graduates with WBL reduction Associates | | | | | | 104 754 | | | | | | | |
| ENTITY AUTHORISA Applications | No. authorised entities | 12 | 14 | 18 | 21 | 24 | 22 | | | | | | | 10 |
| | No. applications at pre-authorisation stage | .2 | | 10 | 3 | 11 | 2 | | | | | | | |
| | No. applications at provisional authorisation No. authorisations | 2 | 1 | 1 | 0 | 0 | | 7 | 2 | 5 | | | | |
| | No. renewals authorised Av. no. weeks to decision (application) | 0 14 | 2 | 4 | | | | | 9 | 9 | 12 | 23 | 22 | |
| | No. entity complaints | 14 | 0 | 0 | | 0 | 0 | | 0 | 1 | 1 | 2 | 4 | |
| ENTITY SUPERVISIO | | | | | | 1 | | | | | | | | |
| Intervention CLIENT PROTECTIO | % effected within 2 working days | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| | No. new claims received % disposed by delegated powers Av. no. weeks to delegated decision | 0 | 0 | C | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| | % referred to Adjudicator Av. no. weeks to decision by Adjudicator | | | | | | | | | | | | | |
| ENFORCEMENT | | | | | | | | | | | | | | |
| | No. new declarations No. live cases | 369 140 | 372 68 | 158 157 | | | 109 | 590 89 | <u>692</u> 131 | <u>526</u> 69 | | | | |
| declarations | % disposal by delegated decision Av. no. weeks to delegated decision | | | - | | | 92% 11 | | | | | | | |
| | Av. no. weeks to disposal by PCP | | | | | | 38 | | | | | | | |
| I | No. new complaints No. live cases | 11 40 | 6 52 | 14 65 | 17 83 | 16 117 | 16 126 | 42 39 | 65 49 | 57 58 | 62 77 | | 72 120 | |

APPENDIX 7.5

| KEY | | 7 | | | | | | 2017 Avg | 2018 Avg | 2019 Avg | 2020 Avg | 2021 Avg | 2022 Avg | Ī |
|-----------------------|--|--------------------------|--------------------------|------------------------|--------------------------|--------------------------|--------------------------|------------|------------|------------|------------|------------|------------|----------------------|
| | Additional KPIs - 1st Jan 2020 onwards | | | | | | | 2017 Total | 2018 Total | 2019 Total | 2020 Total | 2021 Total | 2022 Total | I |
| CILEx Regulation | on | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | Change |
| Performance D | ata 2017-2022 | Q4 | Q4 | Q4 | Q4 | Q4 | Q4 | | | | | | | Q4 2017 1 Q4 2022 |
| | % disposal by delegated decision | 1.2% | 1.6% | 3.4% | 5.9% | 10.9% | | | | | | | | |
| | Av. no. weeks to delegated decision | 81 | 39 | | 42 | 45 | 31 | | | | | | | |
| | Target: Initial Assessment 100% in 1 month | | | C | 86.0% | 64.0% | 88.9% | | | | | | | |
| | Av. no. weeks to disposal by PCP | 43 | 39 | 48 | 46 | 50 | 47 | | | | | | | |
| Conduct complaints | Target: Initial Outcome 80% in 9 months | | | | - | 39% | 74.5% | | | | | | | |
| | Target: Initial Outcome 100% in 12 months | | | | - 1 | 64% | 81.1% | | | | | | | |
| | Av. no. weeks to disposal by DT | 64 | 61 | 65 | 102 | 85 | 58 | 1 | | | | | | |
| | Target: PCP to DT 65% in 6 months | | | | - | - | - | | | | | | | |
| | Target: PCP to DT 100% in 9 months | | | | - | | - | | | | | | | |
| | No. determinations by consent | 0 | 0 | | 2 | 0 | C | 3 | 1 | 1 | 6 | 0 | 0 | |
| CUSTOMER SERV | ICE | | | RESOU | RCES AND BUS | INESS SUPPOR | RT | | | | | | | |
| COSTOWER SERV | No. stage 1 complaints (corporate) | 1 | 4 | 1 | 0 | 3 | 3 | 8 | 13 | 2 | 2 | 6 | 10 | |
| | % response within 15 working days | 0% | 75% | 100% | - | 100% | 100% | | | - | - | | | |
| Corporate | % stage 1 complaints upheld | 0% | 50% | 0% | - | 66% | 100% | | | | | | | |
| complaints | No. stage 2 complaints (corporate) | 1 | 0 | 0 | 0 | 1 | C | 3 | 1 | 0 | 0 | 1 | 0 | |
| | % response within 20 working days | 100% | - | - | - | 100% | 0% | | | | | | | |
| COMMUNICATION | % stage 2 complaints upheld | 0% | | - | - | 0% | 0% | • | | | | | | |
| COMMUNICATION | No. CILEx Regulation website users | 12.064 | 15.447 | 18.973 | 68.817 | 19.273 | 22.030 | 45.092 | 57.601 | 77.209 | 201.232 | 78.932 | 95.973 | |
| | No. CILEX Regulation website sessions | 20.399 | 25.369 | 29.324 | 71.097 | 32,566 | 37.539 | | | | | 108.435 | | |
| Website | No. Regulation Matters users | 2.260 | 1.811 | 1.521 | 1.485 | 1.499 | 1.777 | | | 7.683 | 5.090 | 7.718 | | |
| LinkedIn | No. Regulation Matters sessions | 2,654 | 2,100 | 1,849 | 1,656 | 1,652 | 1,928 | | | 8,983 | 5.733 | 8.537 | 9.037 | |
| Twitter | No. LinkedIn followers | 7,730 | 8,753 | 9,203 | 2,279 | 3,432 | 4,106 | | | | | | | -3,6 |
| | No. Twitter followers | 906 | 1,164 | | 1,509 | 1,575 | 1,613 | | | | | | | |
| | Engagement rate of followers | 0.9% | 0.8% | 0.3% | 0.8% | 2.7% | 2.3% | | | | | | | |
| PEOPLE | Posts in current structure (FTE) | 19.4 | 19.8 | 20.4 | 20.4 | 22.4 | 23.0 | | | | | | | 1 |
| | FTE staff in post at Q end | 19.4 | 19.8 | | 20.4 | 22.4 | 23.0 | | | | | | | |
| Staff/ | Staff Turnover | 11% | 5% | 0% | 20.4 | 5% | 0% | | 33% | 10% | 5% | 24% | 15% | |
| sickness/ | Av. sickness days per FTE staff | 6.3 | 0.1 | | 0.8 | 0.5 | 0.0 | | | 0.3 | 0.3 | 0.20 | | |
| training | Av. training days per staff | 0.3 | 0.1 | | 0.0 | 0.0 | 0.1 | | | | | 0.1 | | |
| | No. contractors | 49 | 52 | | 53 | 54 | 54 | | | | | | | |
| FINANCE | | | | | | | | | | | | | | |
| Income | Actual | £1,512,181 | | | £1,772,704 | £1,788,326 | £1,814,795 | ō | | | | | | |
| | Budget | £1,386,345 | £1,568,369 | | £1,773,067 | £1,889,643 | £1,806,945 | 5 | | | | | | |
| | Variance | £125,836 | £26,867 £1,460,762 | -£55,020 £1.633.214 | -£363 £1.535.515 | -£101,317 | £7,850 | <u>.</u> | | | | | | |
| Expenditure | Actual Budget | £1,458,500 £1,483,731 | £1,460,762 £1,570,931 | | £1,535,515 £1.831.000 | £1,702,111 £1.889.643 | £1,602,732 £1,817,437 | | | | | | - | |
| | Variance | £1,483,731 £25,231 | £1,570,931 -£110,169 | | £1,831,000 £295,486 | £1,889,643 £187,532 | £1,817,437 £214,705 | | | | | | | - |
| | Actual | £25,231 £53.681 | £134,474 | £176,515 -£16,904 | £295,486 £237,189 | £187,532 £86,215 | £214,705 £212.063 | | | | | | - | |
| YE forecast | Budget | -£97,386 | -£2,562 | | -£57.933 | £00,215 £0 | -£10.492 | | | | | | | |
| against budget | Variance | £151.067 | £137.036 | £121,496 | £295,123 | £86.215 | £222.555 | 5 | | | | | | |
| | % invoices paid within 28 days | 100% | 93% | 95% | | | | | | | | | | |